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Annual Report



**Presbyterian
Hospital**
of the
City
of Chicago



The
Presbyterian
Hospital

OF THE CITY
OF CHICAGO

Annual Report

SEPTEMBER 1, 1953 AUGUST 31, 1954



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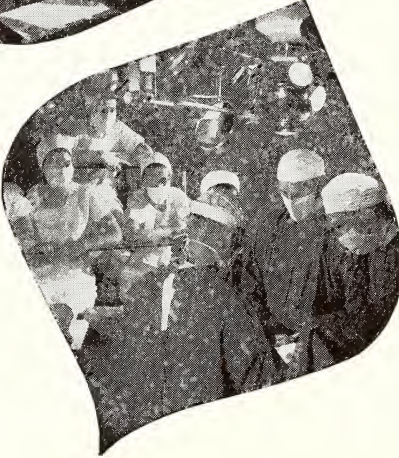
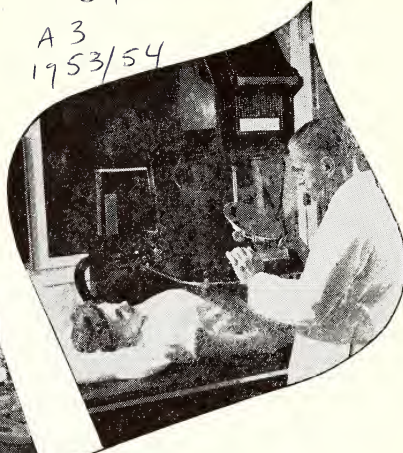
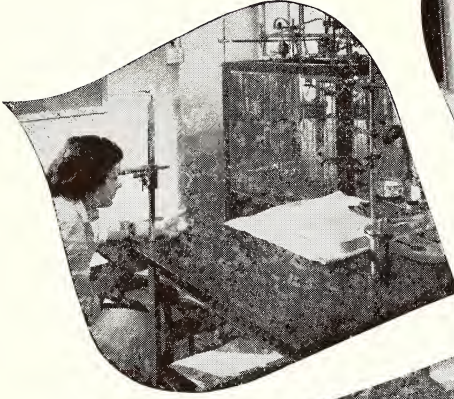


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A playground, just completed, puts the finishing touch to Kidston House.

Foreword

The Annual Report for 1952-53 referred to a study of the Hospital then being made by Robert Heller and Associates. When their recommendations were presented to the Board of Managers, and by them to the Attending Staff, these recommendations were unanimously approved "in principle" by both bodies, subject to modification of details. This meant, in effect, that the positions of Superintendent and Medical Director would shortly be abolished, and their responsibilities merged in the newly created office of Director.

As a result of this administrative reorganization and simplification, Dr. William G. Hibbs and Mr. Leslie D. Reid are no longer occupying the offices in which for many years they worked unselfishly and whole heartedly for the welfare of the Hospital and its patients. To their new activities in other cities they carried the good wishes and gratitude of the entire Hospital family not alone for long years of service to the Hospital but also for their help in working out the details of the reorganization.

On January 20, 1954, the Managers unanimously and enthusiastically appointed Karl S. Klicka, M. D. Director of the Hospital, to serve at the pleasure of the Board. On May 3 he took office. The committee which nominated him consisted of E. Hall

Taylor, Chairman, A. B. Dick, Jr., Anthony L. Michel, Dr. Francis H. Straus as advisory member, and F. B. Snyder, *ex officio*. The committee worked long and diligently in its search. As this is being written (July 1) Dr. Klicka has been in office for two months. Already it seems evident that this committee acted wisely as well as industriously.

From December 1, 1953, to May 1, 1954, administrative responsibility for all Hospital activities was shared by Dr. W. G. Hibbs, retired Medical Director, and Mr. Glenn H. Pontious, Controller. Despite the uncertainties which are inevitable when any interim organization is set up, this Hospital bettered itself in many ways during these months. The two men deserve an especially hearty "thank you" for long hours generously and intelligently given to a difficult task. They made it relatively easy for Dr. Klicka to "take over" on May 1.

Changes in the personnel of the Board were few during the year. One, however, was of more than usual interest. On April 21, Mr. Alfred T. Carton resigned as Manager, thus terminating an active relationship which had begun in 1922, and which included seven years (1930-1937) of service as President. As Attorney for the Hospital Mr. Carton steered it through the complex reorganizations of 1924 and 1941, and represented it in countless matters involving bequests, gifts, acquisition of real estate—to mention only the more obvious situations in which the best legal advice was desirable. As member and for many years Chairman of the Committee on Research and Education he was constantly in touch with the most important problems of policy and personnel, and guided the thinking of the Board on these significant matters. His modesty, wisdom, experience, and broad human sympathies, attested by his participation in the life of Chicago on the highest levels, have made for him what can only be described as a unique position in the history of the Hospital.

The Board accepted his resignation with sincere regret, and at once elected him an Honorary Manager.

On October 21, 1953, Mr. Robert W. Wood, Vice-President of the Birtman Electric Company, was elected a Manager in the Class of 1956. At the annual meeting on November 4, 1953, Mr. Corwith Hamill, then Assistant Treasurer of the Elgin National Watch Company, was elected a Manager in the Class of 1957. At the same meeting Dr. Harold L. Bowman, pastor of the First Presbyterian Church of Chicago, was recalled to the Board as Clerical Manager in the Class of 1957.

The twelve months covered by this report saw the deaths of four distinguished members of the Medical Staff, men who were pioneers in their respective fields, and were internationally known for their contributions to medical science: Rollin T. Woodyatt, Consulting Physician (December 17, 1953); James B. Herrick, Consulting Physician (March 7, 1954); Oliver S. Ormsby, Consulting Dermatologist (April 9, 1954); and Ralph C. Brown, Consulting Physician (August 31, 1954). They brought great renown to this Hospital, which cherishes their memories and takes pride in their accomplishments.

Kidston House, the apartment building for hospital personnel named in honor of the generous friend whose bequest furnished the necessary funds, was opened on

Philip R. Clarke
Franklyn B. Snyder



August 5, and almost immediately was fully occupied. Even with rentals distinctly lower than in commercial buildings of the same sort, Kidston House is "paying its way": returning 3 percent interest on the investment of Kidston fund principal; amortizing that investment at the rate of $2\frac{1}{2}$ percent per year; and setting up a fund for replacement of furnishings as they wear out. More important from some points of view is the fact that Kidston House has already contributed greatly to the happiness of the employees who occupy its eighty furnished apartments.

The chief features of Hospital activity during the past year are recorded in the pages that follow. The story is a notable one. But inevitably the student of what took place yesterday will ask himself "What of tomorrow? Are there questions affecting this hospital which call for solution in the immediate future? Are there material problems which concern not only 'Pres' but other voluntary, privately controlled hospitals throughout the nation? If there are, what can we do about them?"

Locally, two matters stand out as important beyond all others: the construction of the proposed new hospital pavilion, and the need for a proper adjustment of the charity-load which this Hospital is carrying.

The need for a new pavilion is no longer debatable. Nurses are no longer in such short supply as to make the opening of new rooms seem hazardous. When the Congress Street Highway is completed two years from now ours will be the best hospital location in Chicago. We must take advantage of that fact by providing for our patients the type of accommodations they wish, and which will be second to none in the United States. A new pavilion, embodying the best in hospital planning and construction, is the first requirement for tomorrow.

Second, we must decide—and soon—what share of the cost of free care for the indigent of Chicago it is proper for this hospital to bear. We have a proud tradition in this matter; we want the name "Presbyterian" to connote generosity as well as high professional skill. But our endowments and room charges are already carrying a heavy and steadily increasing load. We have no right to assume more than our proper share of this burden of the indigent. The question as to what this proper share may be is not easy to answer.

On the national scene I allude to only two of many perplexing problems. First, are voluntary hospitals, like "Pres," firmly grounded in the affections of countless gratified patients and dedicated to public service through private initiative and free enterprise—are these hospitals to continue in the way of life they know today? Or are they *willy-nilly* to be submerged in a rising tide of socialism and forced to accept governmental doles which portend their ultimate absorption in a national, compulsory, health and welfare system? The answer lies not with the hospitals themselves, but with individuals and corporations who believe in freedom and are willing to give generously to preserve it.

The hospitals must do their share through good administration, through the adoption of new methods of clinic practice, and through economy wherever economy can be effected without detriment to the hospitals' basic programs. I believe that "Pres" has an admirable record in these matters. I believe too that society, which has already established the voluntary hospital as one of the notable features of our American life, will do even more in the future to ensure its continuing existence.

Second, what can voluntary hospitals do to lighten the financial burden which today rests on every young graduate of a medical school? Preparing for the private practice of medicine as a life-work has become an almost unbelievable luxury. And every hospital with a house staff should pay heed to the matter. Interns and residents and fellows—we have eighty of them on our rolls—must eat as well as think. The hospital that cannot find funds for subsidizing these men adequately, may well find itself without a house staff. Granted that the first thing an intern looks for is a stimulating teaching program, the fact remains that unless he has private means, he requires today much more than an opportunity to work and to learn.

Even after a man has finished the five or six years of graduate study which the hospital offers him and the specialty boards require, he may well need help from his hospital for a year or two while he is establishing himself in practice. Where are these funds to come from? Again one says from generous friends who believe in keeping the physician and the hospital unhampered by government control, and are willing to give concrete evidence of their faith.

These are not easy questions to answer. But the men and women who established this Hospital seventy-one years ago were courageous pioneers with a genius for doing difficult things in new and good ways. Their successors will meet and solve the perplexing problems of today in the same spirit.

During the year that has passed many old and new friends have again made generous investments in human welfare through this Hospital. The Managers, the Medical and Nursing Staffs, the Woman's Board, the Volunteers, and the thousand employees have worked together unselfishly and successfully in order that "Pres" might fulfill its high destiny. To every member of this loyal legion goes a sincere "thank you."

Franklyn B. Snyder
President, Board of Managers

Board of Managers

Franklyn B. Snyder, *President*

Philip R. Clarke, *Vice President*

Albert D. Farwell, *Secretary*

Clarence S. Woolman, *Vice President*

Fred S. Booth, *Assistant Secretary*

Solomon A. Smith, *Treasurer*

A. J. Wilson, *Assistant Secretary*

Honorary Managers

John P. Welling

R. Douglas Stuart

Alfred T. Carton

Class of 1955

Albert D. Farwell
James B. Forgan

Harold J. Nutting
Solomon A. Smith

Franklyn B. Snyder
Clarence S. Woolman

Class of 1956

Albert B. Dick, Jr.
Stanley G. Harris

Edward D. McDougal, Jr.
Edward F. Wilson

Robert W. Wood

Class of 1957

Ralph A. Bard
James D. Cunningham

Willis Gale
Burton W. Hales

Corwith Hamill
Anthony L. Michel

Clerical Managers

Dr. Alvyn R. Hickman
(1954)

Dr. Luther E. Stein (1955)
Dr. Clarence N. Wright (1956)

Dr. Harold L. Bowman (1957)

ERRATUM

The following was inadvertently omitted:

Class of 1958

Philip R. Clarke
John B. Drake
Donald R. McLennan, Jr.
John M. Simpson
E. Hall Taylor

Administrative Staff

Karl S. Klicka, M.D., *Director*

Norman A. Brady, *Assistant Director, General Administration*

Glenn H. Pontious, *Assistant Director, Controller*

Administrative Department Heads

Albert Almond, *Chief Pharmacist*

Lois Baker, *Medical Record Librarian*

Hattie Brack, *Executive Assistant, Central Free Dispensary*

Mrs. Harriet K. Brooks, *Director of Social Service*

Mrs. Martha Czosek, *Housekeeper*

Ray Gabrielson, *Laundry Manager*

Jean H. Grothkob, *Director of Personnel*

Beulah Hunzicker, *Director of Dietetics*

Mrs. Helen Losand, *Supervisor of Telephone Service*

Sylvia Melby, *Director of Nursing*

Frida Pliefke, *Librarian of Rush Medical Library*

Philip Seeskin, *Building Superintendent*

Reverend Louis W. Sherwin, D.D., *Chaplain*

Mrs. Edith Smith, *Director of Volunteers*

Dorothy Vandaworker, *Director of Public Relations*

The Medical Staff

All Staff Members are on the Faculty of the University of Illinois College of Medicine

Medical Staff Officers

1954-1955

Francis H. Straus, *President*

Earle Gray, *Vice President*

Harry Boysen, *Secretary-Treasurer*

Department of Medicine

James A. Campbell, *Chairman*

Consulting

Ernest E. Irons
Wilber E. Post

Attending

James A. Campbell
Harry Dowling
James B. Eyerly
Earle Gray
William G. Hibbs
(*Honorary*)
Frank B. Kelly
Alva A. Knight
William A. Thomas

Associate Attending

Evan M. Barton
Herbert C. Breuhaus
Robert M. Kark
R. Lincoln Kesler
William J. Kirby
Clayton J. Lundy
Bertram G. Nelson
John Post
Armin F. Schick
Howard M. Sheaff
George W. Stuppy
Samuel G. Taylor, III
Eugene F. Traut
Ralph W. Trimmer
Willard L. Wood

Assistant Attending

Osmund H. Akre
David Baldwin
R. Gordon Brown
Robert W. Carton
John S. Graettinger
Edwin N. Irons
Frank B. Kelly, Jr.
Wallace W. Kirkland, Jr.
Donald E. O'Brien
Oglesby Paul
Elizabeth K. Straus
Donald W. Tarun
Henry D. DeYoung

Department of Pediatrics

Benjamin M. Gasul, *Chairman*

Consulting

Clifford G. Grulee
Arthur H. Parmelee
(*Honorary*)

Attending

Heyworth N. Sanford

Associate Attending

Craig D. Butler
Benjamin M. Gasul
C. Jack Harrison
Charles K. Stulik

Assistant Attending

Anne Bohning
Warren H. Dammers
Matthew Lewison
Homer S. Parker
Noel G. Shaw
Irene Shmigelsky
Norman T. Welford

Department of Neuropsychiatry

Loren W. Avery, *Chairman*

Consulting

Ralph C. Hamill

Attending

Loren W. Avery
Percival Bailey

William H. Haines
Ben W. Lichtenstein

Associate Attending

Donald A. R. Morrison
Paul E. Nielson

Ralph E. Talbott

Assistant Attending

Majorie C. Meehan
John S. Garvin
Donovan G. Wright

Department of Dermatology

John B. Haeblerlin, Jr., *Chairman*

Consulting

Michael H. Ebert
James H. Mitchell

Attending

John B. Haeblerlin, Jr.
Clark W. Finnerud
Francis E. Seneear

Assistant Attending

Francis W. Hetreed
Frederick Szymanski

Department of Surgery

Edward J. Beattie, Jr., *Chairman*

Consulting

Vernon C. David
Kellogg Speed

Francis H. Straus

Attending Neurosurgeon

Adrien VerBruggen

John H. Olwin
Charles B. Puestow
Danely P. Slaughter
Frank V. Theis

Attending

Hillier L. Baker
Warren H. Cole
Egbert H. Fell
R. Kennedy Gilchrist
Edwin M. Miller

Associate Attending

Edward J. Beattie, Jr.
Arthur E. Diggs
Stanley E. Lawton
Clarence W. Monroe

Assistant Attending

Carl Davis, Jr.
Frederic dePeyster
Russell C. Hanselman
Harry W. Southwick
William D. Shorey

Department of Orthopedics

Elven J. Berkheiser, *Chairman*

Attending

Elven J. Berkheiser

Assistant Attending

Fred Shapiro

Department of Oral Surgery

Consulting

C. K. Dittmer

Associate Attending

Louis W. Schultz
Kay L. Thompson

Assistant Attending

LeRoy F. Maas

Department of Obstetrics and Gynecology

Edward D. Allen, *Chairman*

Consulting

N. Sproat Heaney
(*Honorary*)

Aaron E. Kanter

Fred O. Priest

Associate Attending

Hugo C. Baum
Harry Boysen
Cecil C. Draa
Arthur H. Klawans

Assistant Attending

Richard H. Andresen
John S. Long
Lowell F. Peterson

Department of Urology

Norris J. Heckel, *Chairman*

Attending

Norris J. Heckel

Associate Attending

James W. Merricks

Assistant Attending

James H. McDonald
Frank B. Papierniak

Department of Otolaryngology

Stanton A. Friedberg, *Chairman*

Consulting

Daniel B. Hayden

Attending

Stanton A. Friedberg

Associate Attending

Louis T. Curry
Linden J. Wallner
Richard W. Watkins
Frank Wojniak

Department of Ophthalmology

Justin M. Donegan, *Chairman*

Consulting

Earle B. Fowler

William F. Moncreiff

Karl J. Scheribel

Associate Attending

Thomas D. Allen
Bertha Klien
Vernon M. Leech

Assistant Attending

Charles A. Learsy
James E. McDonald
Barbara Spiro

Department of Anesthesiology

Lloyd A. Gittelson, *Chairman*

Consulting

Mary Lyons

Assistant Attending

V. Eileen Heckel
Douglas D. Rodriguez

Associate Attending

Wilma Stafford

Department of Roentgenology

Fay H. Squire, *Chairman*

Attending

Fay H. Squire

Associate Attending

John W. Clark

Assistant Attending

Richard E. Buenger

Department of Pathology

George M. Hass, *Chairman*

Attending

George M. Hass

Albert W. Schweitzer

Gordon F. Vawter

Associate Attending

C. Bruce Taylor

Assistant Attending

Charles A. Ashley

Bacteriologist

Elta Williams Knoll

Department of Biochemistry

Douglas A. MacFadyen, *Chairman*

Attending

Douglas A. MacFadyen

Associate Attending

Alma Hiller
Gordon S. Stewart

11

Outpatient Staff

Medicine

Elizabeth B. Armstrong
Thomas A. Baird
William E. Bretz
George A. DeJong
Willard G. DeYoung
Peter J. Farago
T. J. Fitzpatrick
Charles R. Gianasi
Benjamin H. Hilkevitch
C. Helge M. Janson
Luke Pascale
Mary Ray
Ira L. Schnaer
Chester B. Thrift
Charles K. Wolfe, Jr.

Pediatrics

Melvin Krugly
John J. Marino
Harry T. Nagel

Dermatology

Stefan Bielinski
Zachary Felsher

Harold Omens
Harold Spinka
Cornelius VanderLaan
Bernard Yaffe

Surgery

Henry W. Apfelbach*
Hiram T. Langston
John J. Milroy*
Richard O. Mossey
John V. Sylvester
Louis S. Varzino*
*Orthopedic

Obstetrics and Gynecology

Frederick J. Lutz

Urology

George O. Baumrucker
Edward Buckman
Thomas L. C. Cottrell
Reuben B. Gaines

Otolaryngology

Gerald E. Guemmer
Kurt Springer

Fellows

JULY 1, 1954 - - JUNE 30, 1955

Medicine

William C. Brown
Carlo Checchia
Joseph J. Muenster

Urology

James H. McDonald

Surgery

Richard O. Mossey

Ralph C. Brown,
Consulting Physician

James B. Herrick,
Consulting Physician

Oliver S. Ormsby,
Consulting Dermatologist

Rollin T. Woodyatt,
Consulting Physician

Residents

Medicine

France Alexander
Gerald D. Aronson
Gabriel G. Carreon
Robert E. Felix
William H. Phelan
Glendon E. Rayson
Harold A. Schafter*
Jay Silverman
Jonas Sode

Surgery

Walter L. Barker
Joseph J. Carroll
Leonard O. Condit
Robert H. Edwards
Robert T. Helmen
Joseph L. Kovarik
Felix Martin
Nahim H. Nasralla
Salvatore L. Nigro
John W. Otten
John C. Parrott
Koon-Chock Young

Roentgenology

Lois M. Fritz
Robert O. Jones
Paul B. Savory***
John C. Todd

Pediatrics

Yong Ja Chai**
Luis M. Mabilangan**
Marianne Powollik***

Neurosurgery

Matthew Presti
James R. Williams

Orthopedics

Shigeo Matsuno

Obstetrics and Gynecology

George E. Fagan**
Paul R. Blough**
Demetrious Hadjaristides
Elmer J. Justema, Jr.
James H. Rollins
Alexander Varga**
David R. Welsh

Urology

James A. Calams
Don S. McClellan

Ophthalmology

Wayne M. Caygill
Vernon R. Knowles****

Anesthesiology

Pedro A. Flores
Margaret Nemeth
Stanka Paprikoff
Ludmila Siksna
Rasma Vitrungs
Adan Zuzuarregui**

Pathology

Arnold L. Brown, Jr.
Raymond A. Clasen
Alphonse F. Grinius
Richard E. Trueheart

*Rotation from University of Illinois Research and Education Hospital

**Completes service during year

***To begin service during year

****Rotation from Illinois Eye & Ear Infirmary

Interns

George T. Anast
Charles C. Anderson
Clay Burchell
Edward A. Downs
Edward Etzel
Merle D. Fitz
Marie C. Fleming
Lois Foster
John D. Givens
Katherine Hiduchenko
Robert O. Lewis

Maurice J. Martin
Richard H. Meyer
Edson B. Moody
George Nemec, Jr.
Robert H. Oberhelman
Harold A. Paul
John A. Ross
Stephen B. Saunders
Lois A. G. Scheimann
William H. Soderstrom
Cole P. Stephens
Dorothy B. Windhorst



*Mrs. S. Austin Pope
Mrs. Allin K. Ingalls
Mrs. Burton W. Hales,*



Officers of the Woman's Board

*Mrs. Burton W. Hales, President
Mrs. Albert B. Dick, Jr., Vice President
Mrs. George S. Chappell, Jr., Vice President
Mrs. Floyd V. Filson, Vice President
Mrs. S. Austin Pope, Vice President
Mrs. Halford H. Kittleman, Recording Secretary
Mrs. Ira C. Humphrey, Corresponding Secretary
Mrs. Edward L. Beatie, Registrar
Mrs. Anthony L. Michel, Treasurer
Mrs. Harry J. Williams, Assistant Treasurer*

Advisory Council

Mrs. Edward L. Beatie
Mrs. Alfred T. Carton
Mrs. Philip R. Clarke
Mrs. William A. Douglass
Mrs. Earle B. Fowler
Mrs. Frederick T. Haskell
Mrs. Allin K. Ingalls
Mrs. Alva K. Knight
Mrs. Edwin M. Miller
Mrs. H. C. Patterson

Mrs. Wilber E. Post
Mrs. Robert E. Ross
Mrs. Clyde E. Shorey
Mrs. Lawrence D. Smith
Mrs. Grover C. Steffen
Mrs. R. Douglas Stuart
Mrs. J. Hall Taylor
Mrs. William R. Tucker
Mrs. Gordon B. Wheeler



Report of the director

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This report gives me the opportunity to express my deep appreciation to the Board of Managers of the Presbyterian Hospital for my appointment as Director of this great Hospital. Elsewhere in this Annual Report you have the opportunity to read of the accomplishments of the various departments of the Hospital. Those of you who have supported the Hospital through contributions or personal services, or who otherwise have an interest in the Presbyterian Hospital will find these reports intensely satisfying. Speaking personally, I find them particularly stimulating; they express in a way that I could not, my enthusiasm for my new association with the Hospital and its devoted medical staff and personnel. It will be my task to provide the dynamic leadership in future years which the Hospital demands and requires. That I might have the strength and ability to do this is my daily prayer.

The Presbyterian Hospital is passing through a transition. It developed as a community hospital, primarily serving the needs of the citizens of Chicago. Today, and in the future, this service will continue as its primary function but it has become apparent to all of us that increasingly the Hospital is becoming a medical center. As such, its services are available to the suburban residents of Chicago, to the State of Illinois, and to the United States. The concentration of professional talent at the Presbyterian Hospital makes it possible to treat any and every known disease. It is only fitting and proper that we fill this role as the only private, charitable hospital in the great West Side Medical Center. The Hospital traditionally has been a "teaching hospital." Greater and greater emphasis is now being placed on this function with the appointment of geographic full-time physicians as chairmen of the larger departments of the Hospital, and an expanded research program.

Professionally we are well established, physically we are not. But steps are being taken to rectify this. Plans are rapidly being prepared for a new wing providing one hundred additional private rooms. The present hospital will be renovated, and in the process many large private rooms will be converted into two bed rooms. A new pharmacy will be built and more conveniently located. A new kitchen and cafeteria will be constructed. The laundry will be enlarged and further modernized. The X-ray Department will be relocated and enlarged. The operating suite will be enlarged and a new recovery room will be added. A modern central service will be installed.

For many years the Hospital has operated an out-patient service for the marginal income group known as the "Staff Clinic." This is not to be confused with the large "Central Free Dispensary," the out-patient service for the indigent. The "Staff Clinic" under a new title "The Benjamin Rush Clinic" will be enlarged and developed to serve all persons who wish out-patient services associated with a hospital. The primary function of the clinic will be diagnostic; providing a service to physicians who will refer patients to it, and to industries who wish to set up "executive Health Programs."

Finally it is proposed to erect a physicians' office building adjacent to the new wing. This, a long felt need by the Board of Managers and the medical staff, is receiving more intensive consideration.

During the year a number of important improvements were made in the hospital buildings:

The terra cotta coping was removed and extensive repairs were made to the exterior of Jones Building. This removal coupled with the coping removed from the Murdoch Building a year ago gives that section of our building a more modern appearance. Coping on the Pavilion Building remains to be removed. The exterior painting of all hospital windows also enhanced the exterior appearance of our buildings. Another old landmark was removed when the large hydraulic elevators in the Pavilion were replaced by a completely automatic electric elevator. The two electric elevators in the front of Jones Building were redecorated. An air conditioning unit was installed in the Garden Grill. The Department of Medicine, 4th Floor, Rawson, was completely remodeled. New equipment was installed in the dental room in the 6th floor operating suite, making it more adequate for oral surgery. An automatic bed pan washer sterilizer was installed in the utility room in the pediatric department. Changes in lighting, swing of doors, new flooring and wall covering and new furniture in the Recreation Rooms, were included in the remodeling the Psychiatric Section. The Business Office was redecorated. A Ford tractor complete with snow plow blade and rotary brush was purchased for snow removal. The cafeteria for service personnel in the basement of the hospital was converted into a storeroom. All personnel now use the main floor cafeteria. A locker room was constructed in the basement of the Senn Building. The landscaping of Kidston House park and the patio area south of the Nurses Residence was completed. The problem of renovation is always present and a planned program to maintain the hospital buildings in a state of good repair exists. This program goes on while the building program and Master Plan for the development of the Hospital progresses.

The important change in the general housekeeping of the Hospital was the replacement of eighty-five old beds with modern Simmons All Purpose Beds. Now the beds throughout the Hospital are modern and uniform.

The financial operations of the Hospital are shown in the customary fashion on pages 28-31. The cost per patient day is broken down to show how the money was actually spent. It is interesting to note that of the total:

1. 33.7% or \$9.23 per day is for nursing service.
2. 27.9% or \$7.64 per day is for professional services, i.e., X-ray, laboratory and miscellaneous medical and surgical services.
3. 38.4% or \$10.51 is for administration, dietary, housekeeping, laundry, maintenance, etc. This is the hotel side of our operations, and
it includes all meals served in bed.

Total \$27.38

Contributions from the many friends of the Hospital assisted greatly in the service "Pres" continues to render to Chicago. All of these are gratefully acknowledged at the end of this report. Special mention is made here of the unusual grant of \$300,000 received from the John A. Hartford Foundation of New York City to be expended over a three year period. It will greatly assist the Hospital to expand its charitable, research and medical teaching programs.

Karl S. Klicka, M. D.
Director



Report of medical staff president

During the past year four distinguished members of the Hospital staff have died. Each one had been more than nationally distinguished. Each one in his special field has contributed greatly to the major purposes of the Hospital in the effective care of the immediate patient; and more importantly, through the wide-spread influence of his teaching and research has advanced the concepts of medical science and added to the well being of all people.

Dr. Rollin T. Woodyatt, best known for his studies on the use of sugar by the body and upon the control of diabetes, died December 17, 1953. He joined the Hospital staff in 1905. He left the active staff and became Consulting Physician in 1947.

Dr. James B. Herrick, best known for establishing the diagnosis and treatment of coronary thrombosis, died March 7, 1954. He was first appointed to the Hospital staff in 1891, and became Consulting Physician in 1924.

Dr. Oliver S. Ormsby, best known for his classic book "Diseases of the Skin," which is still re-edited by a former Presbyterian intern and associate, died April 9, 1954. He came to the Hospital staff in 1903 and became Consulting Dermatologist in 1947.

Dr. Ralph C. Brown, who had carried on and added to the tradition of Gastroenterology initiated in the Hospital and the Middle West by Dr. Bertram Sippy, died August 31, 1954. He continued active service to the Hospital until a few weeks before his death at 76.

Dr. William G. Hibbs has resigned his post as Medical Director and has retired to his farm in Indiana. He is now Honorary Consulting Physician on the staff.

Dr. Edwin M. Miller has completed his tour of devoted service as Chairman of the Department of Surgery during the difficult years of post-war readjustment. He will continue his service to the Hospital as Attending Surgeon. He is succeeded by Dr. Edward J. Beattie, Jr., as Chairman of the Department. The staff believes it is justified in expecting real progress under Dr. Beattie's administration.

Dr. Mary Lyons has ended her service as Chairman of the Department of Anesthesiology, and has become Consultant in Anesthesiology. The Hospital is deeply indebted to Dr. Lyons' fidelity. More than a year ago she wished to begin her well earned retirement. However, she continued her thirty-four years of service for a long period until a suitable successor could be appointed. Dr. Lloyd A. Gittelson

has followed Dr. Lyons as Chairman of the Department.

Dr. Heyworth N. Sanford is leaving the Hospital and has become Chairman of the Department of Pediatrics at the University of Illinois. His appointment as Chairman of the Department of Pediatrics in the Hospital has been taken by Dr. Benjamin M. Gasul.

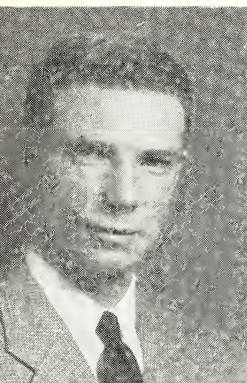
While the foregoing facts belong properly in a report of the staff they are here brought forward not only as tribute to those of the staff who have served the Hospital long and well, but for another purpose. They also indicate that physicians grow old and die while the institution and the community it serves do not. There is vital necessity for planned continuity of service. It is an apparent biologic fact that some physicians long before they reach the age of retirement, lose some of their faculty to contribute to the hospital while they retain others in full measure. They become less effective investigators and possibly less enthusiastic teachers while they fully retain their judgment and experience and improve their ability to give the best possible care to the sick patient. The Hospital has properly undertaken to supply these three functions to the community. It cannot and should not displace the older men whose investigative productiveness is waning, but who have given it years of service, and who through their established practices supply much of the care of patients which is a major function of the Hospital. At the same time it is necessary to maintain a steady influx of young and able men during their more active investigative and teaching years to maintain these portions of the Hospital's obligation and to replace the older group as they retire.

During the first years of the Hospital's existence medical specialization developed. During its middle years individual physicians in the major disciplines of surgery, internal medical and more lately in pediatrics have developed special interests and abilities with regard to subdivisions of the major fields. This trend has had and has its well publicized drawbacks, but in general its benefits to the public have far outweighed them. With modifications it may be expected to continue. The initial group of patients in such a subspecialty did not increase the Hospital's need for beds. These could be simply subtracted from the major group where they formerly were treated. But as the subspecialization continued to smaller groups of disease, the need for a larger body of patients to supply sufficient examples to engage the time and study of a man becomes obvious.

The Hospital is properly committed to the principle that its clinicians and teachers shall support themselves and from this shall freely contribute their services as teachers and in the care of the indigent. This can only be done if the number of patient beds in the Hospital is adequate. In most instances it is vital to the continuity of the Hospital's service that even in the smaller subspecialties at least one younger replacement is under probation to cover the absences and eventually to replace his senior. In recent years this problem facing the staff and its department chairmen has been almost insoluble.

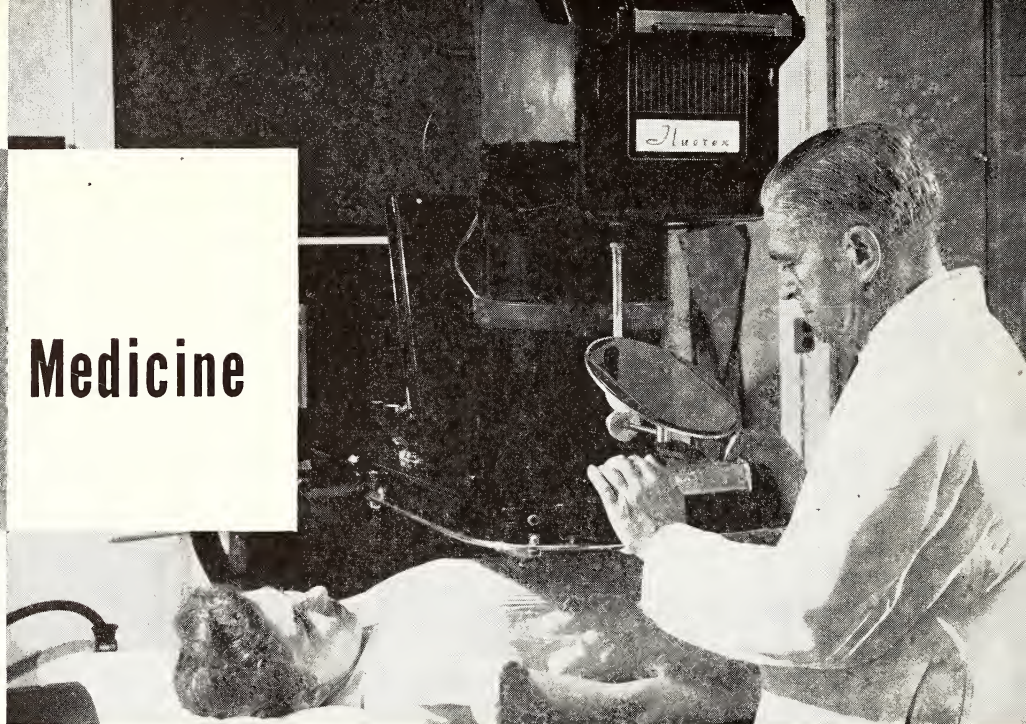
For these reasons, the assurance of the Board of Managers that the new wing of the Hospital will be built this year is hailed by the staff with enthusiasm. The far-reaching plans for the future of the Hospital are regarded with renewed confidence.

Francis H. Straus, M. D.
President of the Attending Staff



Medicine

The Electronic Image Amplifier is the latest development in fluoroscopy.



Statistics never tell the whole story. The usual thousands of patients were seen by the Examining Room, the Staff Clinic, and the Central Free Dispensary. During the year, nearly four thousand medical patients were admitted to hospital beds and received *inpatient* as well as *outpatient* care. No yardstick has been devised, however, to measure the many intangibles we take for granted in good patient care. The spirit of service, personal generosity, and professional cooperation which I have seen present in ever-increasing quantities, have been responsible for what has been for me a very happy homecoming.

The primary goal of the medical staff is excellence in patient care. In the past twelve months, a number of things have been accomplished to provide improved care of the patient, both now and in subsequent years. Laboratories have been re-organized within the Department with resultant additions to patient services. Hematology laboratories, now assigned to the Department of Medicine, are in the process of reconstitution, and when completed should prove of great value to our unit.

An Attending Physician is chief of each of the five services covering the Central Free Dispensary General Medical Clinic one day of the week. These service teams have furnished not only top flight patient care, but have been responsible for much of the stimulating teaching which has been particularly impressive during the year, not only at the undergraduate but at the house staff level. Continued development in the specialty clinics of mutual benefit to patients and physicians is progressing well.

Training the house staff, improving their understanding of responsibilities to patients and staff, and developing their qualities as physicians are projects under continuous study. Since a well integrated house staff is essential for the best patient care in a medical center hospital, much time and effort are being expended by the medical staff constantly to devise the best means for dealing with these problems.

Cooperation, conscientious hard work, and understanding have been dominant factors in making the past twelve months successful ones for the Department.

James A. Campbell, M. D.

Chairman, Department of Medicine



During the past year there have been some interesting trends in our surgical work, definite improvements made in operating room procedures, worthwhile contributions made in our experimental laboratories, significant changes made in personnel, and plans laid for improvements in our teaching program.

There has been very little difference in the volume of surgery performed in comparison with the previous years, but there has been a noticeable increase in the amount of thoracic surgery, particularly the surgery of the heart and great vessels. This trend is in line with that observed elsewhere in the larger teaching centers, and it is evidence of the continuation of the rapid advance of this particular field of surgery during the past ten years. In this connection it might be said that the experimental work of Dr. Fell and his associates in our laboratory has been well received.

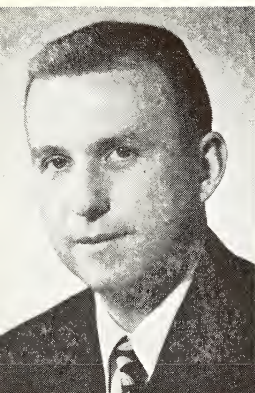
Important changes have been made in the operating rooms this year, designed to improve operating technique, increase the facilities for training of student nurses, and to provide greater safety for patients undergoing surgery under general anesthesia. These have consisted of: (1) The institution of the "Pack System" which eliminates the old "Stock Tables" (in use since the founding of the Hospital), ensures safer aseptic technique, and allows for greater simplicity and speed in setting up the rooms. (2) The compulsory use of *conductive sole shoes* for all personnel working in surgery (including the visiting doctors) which materially minimizes the risk of explosion of anesthetic agents due to static spark, and thus increases safety of the patients.

Important changes in personnel have also taken place. Dr. Mary Lyons, we regret to say, after thirty-four years of faithful service in anesthesia, during which period she was for twenty years head of the department, retired in April 1954 and in her place has been chosen Dr. Lloyd Gittelson. We have every assurance that under his guidance all patients will receive safe and efficient anesthesia.

But the most important change, probably, (this is being written July 20) was the selection of Dr. Edward J. Beattie, Jr., as the new Chairman of the Department of Surgery. He came here about two years ago from George Washington University Medical School in Washington, D. C., and has confined his work to thoracic surgery. He is young, a fine teacher, a very capable surgeon, and has a keen interest in experimental work. Even though he will not officially assume the responsibilities of his new position until September 1st he has already suggested some important modifications of procedure in the operating rooms, and has, along with Dr. James Campbell, the Chief of Medicine, mapped out some improvements in our teaching program which should materially improve the work of the students, internes and residents.

We confidently look forward to better things under the new administration.

Edwin M. Miller, M. D.
Attending Surgeon



Teaching

In the 70 years since its founding, the Presbyterian Hospital has had to cope with many difficult transitions in medical education. Medical education has expanded far beyond the few years of training needed 50 years ago. Today the medical schools supply only a portion of the complete medical education, and the greater portion of the training of physicians is conducted in the teaching hospitals.

Internship and residency programs, as means of broadening medical education, are tremendous hospital undertakings since they necessitate an adequate teaching staff, plentiful patient material, and good laboratory facilities. The essence of these programs is the development in the new doctor of increasing responsibility for the care of patients under adequate supervision in all fields of medical endeavor. Conferences and clinics augment the teaching program, but direct patient teaching is the basis of all medical education. The presence of competent interns and residents in residence at the hospital adds greatly to the availability and amount of good patient care.

The Presbyterian Hospital is vitally concerned with the procurement of interns and residents for its training programs. Among strong competition with less than one candidate for every two internships, we did notably well last year. But how we shall do in future years will in great measure depend on the effectiveness of our teaching programs.

The Presbyterian Hospital is fortunate to be an integral part of the teaching program of the University of Illinois College of Medicine. Each day 70 to 80 medical students study in our wards, laboratories, and out-patient department. The stimulus from teaching these students interests both the Attending Staff and House Staff in further study and research.

The University of Illinois has strengthened our post-graduate teaching program by providing for exchange of residents, which offers further experiences for our men in residency training. This spirit of cooperation between our Hospital and the University in our ever-growing Medical Center is indicative of the great strides being made in making our Medical Center notable not only for its size but also for the excellence of its teaching and patient care.

Edward J. Beattie, Jr., M. D.
Chairman, Department of Surgery



Medical care can be summarized in six ,closely related, R's: relief, repair, removal, replacement, rehabilitation and research.

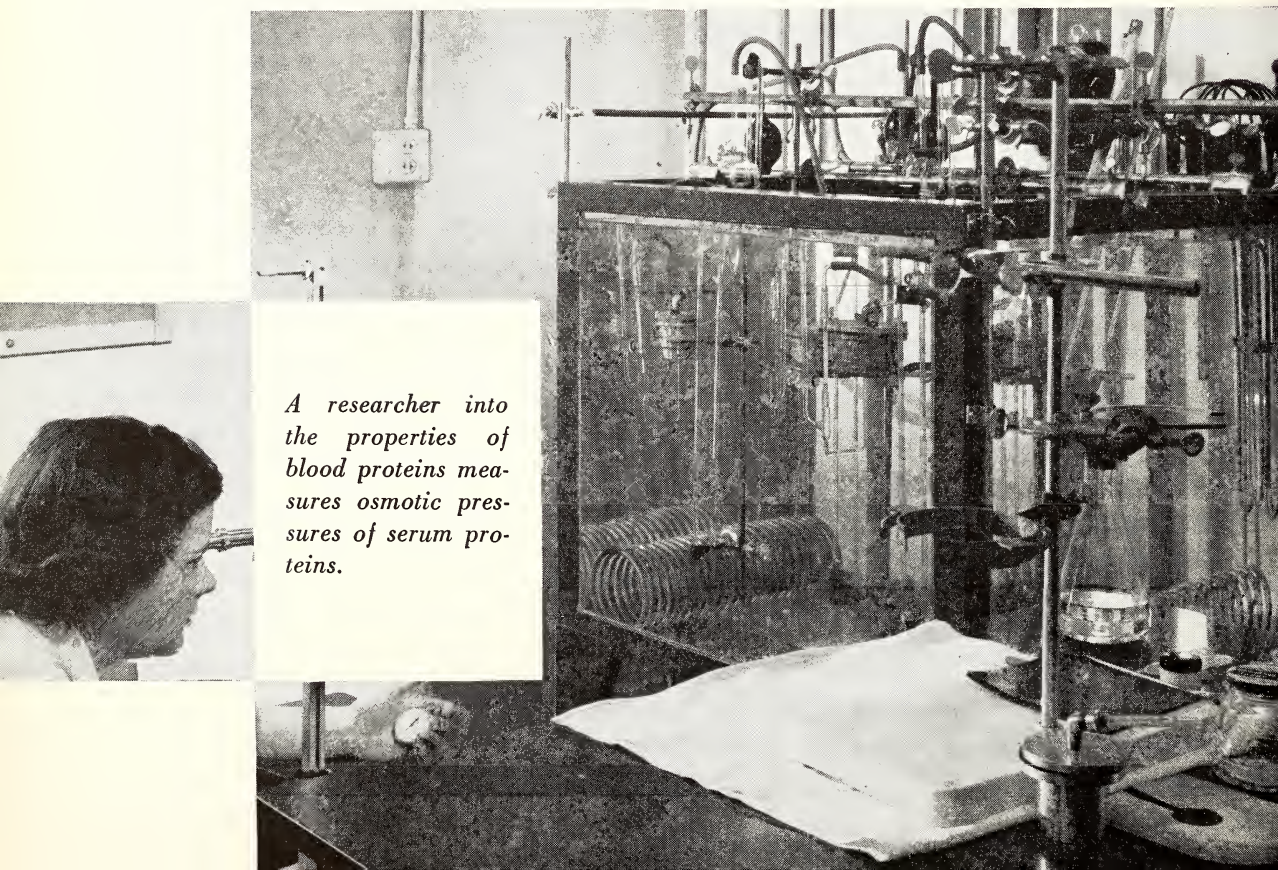
Nowadays, research and teaching in hospitals have become a major force in medical progress, not only in application to the present and future needs of patients but also in shaping the academic training of doctors. More and more funds are going into hospital research activities, with the result that many internationally known hospitals have scientific establishments equal to or better than the university medical schools with which they are affiliated. In this accelerating trend, the foresight and generosity of members of the Attending Staff, the Board of Managers, Friends of the Hospital, the Arthur Dean Bevan Estate and the Otho S. A. Sprague Memorial Institute made it possible for our Hospital in 1946 to begin to take a place in medical science beside its clinically prominent place in the march of medicine.

The steady advance in the knowledge of disease and of the elements, structural and functional, in the human body which are affected, follows from painstaking, carefully planned investigations and from alertness to surprising turns of natural events. Many well conceived ideas fall by the wayside, and new ideas come into line to replace them. There are always surprises ahead, if we watch the signs. This report on research gives an overall view, emphasizing directions rather than itemizing achievements. An overall view is appropriate at this time and in this place, because details of achievement are presented frequently in our Bulletins. There is another equally important reason, sometimes overlooked. It is that all members of the medical staff and administration help to determine directions of research, even though the reconnaissance is delegated to relatively few among them.

Of the diseases which maim and kill the young and the old, in large numbers over the breadth of the land, the foremost among them is heart disease. In the departments of medicine and surgery, evaluation of diseases of different parts of the heart-lung system is being accomplished by means of intravenous catheterization and various physical devices for recording the blood pressure, pulse, electrical impulses from the heart, ventilating capacity of the lungs, oxygenation of the blood, and so on. On the basis of these recorded measurements, many invalids with acquired defects have been rehabilitated, or, in the case of correction of congenital defects, have been habilitated by skillful surgery. In collaboration with members of Cook County, Childrens' Memorial and the University of Illinois Research and Education Hospitals, this program is extending to more and more difficult clinical problems and to more and more intricate physiological problems. One of the most difficult clinical problems is coronary thrombosis, recognized clinically and reported initially by the late Dr. James B. Herrick, a scholarly and beloved member of our staff. The department of pathology has set about learning more about this disease, in two ways. (1) They have succeeded, by means of a freezing tool, in producing damage to a controlled and measurable degree in the hearts of animals. (2) The unit fibers of the muscle

which pumps the heart blood have been isolated in their naturally occurring form and function, by means of a method which can be applied to the hearts of people dead from coronary thrombosis or from other diseases. These steps are primary and necessary to finding out what goes wrong in the heart.

Stoppage of flow of blood in veins and arteries, of which coronary thrombosis is an example, is both a medical and surgical clinical problem. Many of the new resources of medical science, such as antibiotics and substances which delay and others which accelerate blood clotting, have helped to make feasible the replacement of sections of damaged veins and clogged arteries by fresh, undamaged vessels from the same person. Along with the practical importance of surgical repair of blood vessels, aided by improved radiological arteriograms, there are two pertinent issues of more general importance. One such issue is the understanding of the many factors in the blood which govern its fluidity, and the factors in the tissues which also contribute. The departments of surgery and pediatrics have been especially interested in the mechanisms of action of those factors, as revealed by biochemical studies of biological catalysts. The other issue is the understanding of tissue compatibility or immunity, which bars the replacement of tissue in one person by tissue from another person or from animals. In order to substitute a healthy organ for a diseased organ, such as the kidney, there must be a successful blood supply and drainage through the blood vessels, and a permanent conjunction of all components of the transplanted organ with the body of the host. Experiments on animals have sharpened our view of tissue compatibility, and are proceeding in the departments of surgery and



A researcher into the properties of blood proteins measures osmotic pressures of serum proteins.

pathology, in the two main following ways: by the most careful attempts to transplant organs and by examination of microscopic events accompanying the surgical connection of the ear of one rabbit with the ear of another. By means of this parabolic arrangement, it has been shown that some tissue elements fuse readily but others do not. The arrangement permits a systematic determination of the significant variables, which, anatomically and chemically, are part of the whole, study of immunity, or, in other and perhaps more agreeable words, biological individuality.

Derangements of lung structure are under twofold study in the departments of medicine, surgery and pathology. Quantitative measurement of respiratory activities, the products of cardiovascular action, nerve impulses and pulmonary integrity, is one approach. Quantitative measurement of the elasticity of lung tissue in various states of abnormality is another approach; and it was made possible by fundamental work in the department of pathology on isolation of elastic fibers in a natural state. One of the practical consequences of this collaboration has been the repair of abnormal lung function, as in the case of cancer of the lung, by means of transplantation of the bronchi to new positions and of surgical excision of the diseased part.

Many problems associated with cancer are under study, at the clinical level in the departments of medicine, surgery, radiology, urology and obstetrics and gynecology, and at the general biological level in the department of pathology. There are three main directions to these studies: (1) endocrinological, in which the sex hormones or chemical analogs and inhibitors are the center of attention; (2) diagnosis and treatment of metastases by means of radioactive and thermogenic materials; and (3) isolation and identification of growth promoting chemicals from rapidly growing tissues of embryos. While it is too early to foresee the ultimate directions of the vast, worldwide, enterprise of cancer research, there is good reason to believe that successful pathways have been come upon and that others will come into view. Some immediately practical consequences of the collaboration of various hospital departments are as follows. A more effective low temperature surgical removal of cancers of the urinary bladder, in anatomically difficult situations, has been devised. The surgical technique, using the freezing tool, is applicable to carcinoma of the prostate gland. It is noteworthy that the freezing tool, designed to create measurable lesions now helps to eliminate cancerous lesions. Techniques for surgical treatment of cancer of the female genital tract have been improved in the department of obstetrics and gynecology, and their animal experiments have led to clarification of our understanding of endometriosis. Perhaps in no field of human misery has there been more impatience for practical results, more impatience to uproot the cause of misery, than in the field of cancer. Nevertheless, it is my opinion that steady, unemotional work in the fundamental medical sciences will enable us (mindful of the tortoise in Aesop's fable) to reach sooner the goal of successful management of cancer, and, most probably is the only way to arrive at prevention of cancer.

Every now and then, we are forced to recognize that Nature is not always beneficent. The intricacies of blood groups naturally lead sometimes to a matter of life and death. The department of pediatrics has devoted much time and thought to the treatment of hemolytic disease of the newborn. It has succeeded, by means of suitable antigens, in creating conditions for survival of both mother and offspring, even though the blood group factors if left undisturbed could and often do cause the

death of the child. Chemical fractionation of the antigenic mixtures has been under study, both for the practical reason of obtaining greater potency in less expensive products and for the theoretical reason of greater understanding of factors in biological individuality.

To a person suffering from a duodenal ulcer, or from a broken leg, or from renal colic, the interrelationship of the various parts of the body may seem to be an academic question subordinate to his concern for the ailing part. The general concept of harmonious integration of bodily functions is, nevertheless, in the minds of most physicians and surgeons at all times, and often in the minds of patients with chronic diseases such as rheumatism and diabetes. The late Dr. Rollin T. Woodyatt, keen logician and indefatigable experimenter, a member of our staff, was a noted pioneer in the nutritional and hormonal aspects of diabetes. He was a convincing exponent of the concept. A present example of the same point of view and similar kind of work is work going on in the departments of biochemistry, medicine and surgery, in regard to ulcerative colitis. How patients and healthy people respond to a standard diet serves as an index of the severity of the disease and the success of treatment. Furthermore, the chemical details of responses by tissues other than the intestines and the events in the intestinal tract give an insight into the cellular activities which synchronize and cooperate in a healthy person. As an adjunct problem, the departments of surgery and biochemistry are attempting to replicate the disease in animals. Another biochemical problem related to diseases of the gastrointestinal tract and of the liver is the mechanism of formation of bile acids in the liver. This apparently unique function of the liver is still a mystery. It is under study with the aid of radioactive tracers. The integrating action of hormones is of widespread and active interest. The departments of biochemistry, urology and medicine are at present concentrating their attention on the parathyroid gland in relationship to calcium metabolism and the composition of bone. This work has now reached the stage where several hormonal factors can be separated. They will be tested for their effects on cells in order to find the sites and mechanism of action of the one or more hormones. Present evidence favors the concept that the bone cells rather than the kidney cells are the site of primary action of the hormone in respect to calcium metabolism.

The departments of medicine here and at the University of Illinois have joined to investigate kidney disease, aided by microscopic examination of small samples of kidney tissue from living patients, and to investigate muscular dystrophy by means of biochemical methods.

In closing, three acknowledgments are in order. The staff has enjoyed the congenial collaboration of neighboring hospitals and the University of Illinois. I express our gratitude to those whose judgement and funds started our research program and are helping to maintain it. Finally, we sincerely appreciate the help of the American people extended through such local and national agencies as The American Cancer Society, The American Heart Association, the Atomic Energy Commission, The Chicago Heart Association, The Chicago Medical Society, the Hematology Research Foundation (Reynolds Fund), the Ill. Div. of American Cancer Society, The Leukemia Research Foundation, the Muscular Dystrophy Associations of America, U. S. Air Force, U. S. Army, and U. S. Public Health Service.

Douglas A. MacFadyen, M. D.
Chairman, Department of Biochemistry

Service to the medically indigent by a free and part-pay clinic, such as the Central Free Dispensary, cannot be adequately measured by statistics. The excellent care by volunteer doctors, plus the availability of the Hospital's ancillary services gives to these patients service comparable to private medical care. In addition, there is the work of other professional personnel—social workers, nurses and dietitians.

The opportunities provided in the 28 departments of the dispensary for teaching medical students, student nurses and technicians, and for out-patient experience afforded residents and interns, make it an important department of the Hospital.

During the past year 61,470 visits were made to the dispensary by 9,984 individuals. 2,099 of these patients were children under twelve, 505 of whom were well babies, who received periodic examinations and immunizations against communicable diseases in the well-baby clinic. The Woman's Board through its financial support, as well as the volunteer service of its members, indicates interest in this basic service. Volunteers have also assisted in the diabetic, eye, renal and maternity clinics and in the record room. The hundreds of hours given in departments where the need is greatest have made unnecessary the expense of additional paid help.

Service in the Otolaryngology Department has been expanded by the addition of a specialist in the interpretation of speech and hearing disorders. Evaluation of possible benefits from hearing aids will also be made and speech therapy is available for patients with congenital defects as well as conditions resulting from illness. Both adults and children are eligible for these services after examination and referral by the Otolaryngology Department.

During the year the Department of Medicine has received assistance from the Illinois Chapter of the Arthritis and Rheumatism Foundation, which has made available to approved arthritic clinics the services of their mobile physical therapy unit for treatment of patients in their homes, and has provided a limited amount of special drugs for use in that department. Other special drugs, which are usually both effective and expensive, are available for free patients because of the generosity of the Woman's Board and the Blind Service Association.

The continued assistance of the Service Club of Chicago is acknowledged with gratitude. Their interest and help in maintaining the nutrition service for patients who require therapeutic diets, and for the many that benefit from instruction in normal dietary requirements, has been very helpful and encouraging.

The contributions from organizations and individuals who have made it possible for children in various clinics to attend summer camps, and the service and gifts of women in the churches and the Woman's Board, which brought cheer to many needy patients during the Christmas season, are much appreciated.

The Community Fund and individuals who have donated to the general operating cost of the Dispensary, have made major contributions to the care of the sick poor.

Hattie A. Brack
Executive Assistant





Nursing



In reporting on nursing in a hospital with a school of nursing, there are always two aspects to be reviewed: Nursing Service and Nursing Education. Yet the correlation is so close that the two become one.

Presbyterian Hospital is a *teaching* hospital and in this pattern belongs "The School of Nursing." The strong educational principles on which the School was founded must be kept as its highest objective.

Just as the hospital has its accrediting agencies, so the school of nursing has the National Nursing Accrediting Service of the National League for Nursing. This Association re-surveyed the School in April 1954, for the first time since it received National Accreditation in 1942, and it was fully approved again. In the report which was received in June, there are recommendations for further study and improvements. Preparing material for the survey proved an impetus to the interest and growth of faculty members.

The faculty met weekly during the school year to evaluate the curriculum. Course content was studied for the purpose of eliminating repetition of subject matter, reducing the total hours of class room teaching, and strengthening the program of teaching on-the-wards. Much of the subject material taught as separate units has been integrated into larger units of material where it naturally falls and makes for better learning.

The school library under a full-time registered librarian has been re-catalogued under the Dewey system. More than \$600 (largely gift money) has been spent in adding approximately 250 professional volumes and 75 books for recreational reading. The Alumnae Association has contributed \$200 for improving the ward libraries. A generous gift from the class of 1927 made possible the purchase of a new motion picture projector.

Our affiliation with the University of Illinois' course in nursing was discontinued in November 1953, and with the several colleges in February 1954 upon the recommendation of the State Board of Nurse Examiners, due to the fact that the degree obtained in these programs was not meeting the requirements of strong educational programs. The University of Illinois is offering a revised four year course in nursing which is to begin this fall.

Many applicants seeking admission to Presbyterian Hospital for its course in nursing, inquire about a degree program assuming that a hospital of this size and that

this school with its reputation would have such a program. Because of the trend and demand for educationally sound degree programs in nursing, plans for the future growth and development of the School of Nursing must be carefully studied.

The student enrollment has averaged 272. Of the 90 students admitted in September 1953, and the 21 admitted in March 1954, 101 were "capped" after the six month preclinical period. Due to shrinking enrollments in the spring classes, only one class will be admitted hereafter, in September. This will enable the school to operate on a semester basis and thus provide a better spread of class hours. When spring classes still enrolled have graduated, the number of students now admitted in two classes can be admitted in the one fall class.

Two years of living in the Residence have eased occupants and social events into a much smoother routine. The two elevators were adjusted so that they do not go to the basement after 10:00 p.m., thus eliminating the necessity for having attendants stationed below first floor. The laying of a parquet-like flooring on the sun deck solved the problem of melting tar getting on clothing and roof furnishings. The Woman's Board provided the funds and purchased new mats for sun-bathing, and purchased the attractive red-wood furniture for the patio—the sunken garden outside the dining room. Landscaping this area and the court between the Residence and the new apartment building for professional personnel, called Kidston House, has added beauty and enjoyment for residents of both buildings. The two new tennis courts just across Paulina are used by residents in both buildings also. The popularity of the comfortable Kidston House apartments is evidenced by its waiting list.

On the service side, better staffing and reorganization toward "team-nursing" have benefitted patients. The purpose of team-nursing is to have all nursing personnel share in and contribute to the planning, giving and evaluating of nursing care. Better utilization of personnel, better learning experiences, and better patient care are the result. Team-nursing is in effect on a few nursing units; another year should have it functioning throughout the hospital.

This has been a full year with many changes: the Associate Director of Education has completed her first year; a new Director of the hospital and his assistant have been with us a few months; we face the coming school year with a new student counselor, three replacements in the clinical instructor positions in medical-surgical nursing and one instructor in nursing arts, and are waiting to fill the position of Associate Director of Nursing Service. Plans are under way for an analysis of needs as to personnel in nursing service and for a study of up-to-date and progressive methods to be applied where needed. Also the correlation of the education and service departments is to be strengthened. Their objectives of good teaching for continually improved patient-care are mutual.

From our new personnel we look forward to their contributions in the extensive program of the Hospital and the school, and wish them happiness and true satisfaction in their work. The same wish for happiness and satisfaction is extended to all of the institution's personnel who have contributed in any way to the upkeep and progress of Nursing Service and Nursing Education.

Sylvia Melby, R. N.
Director of Nursing

A year
of
service

1953

1954

The Hospital

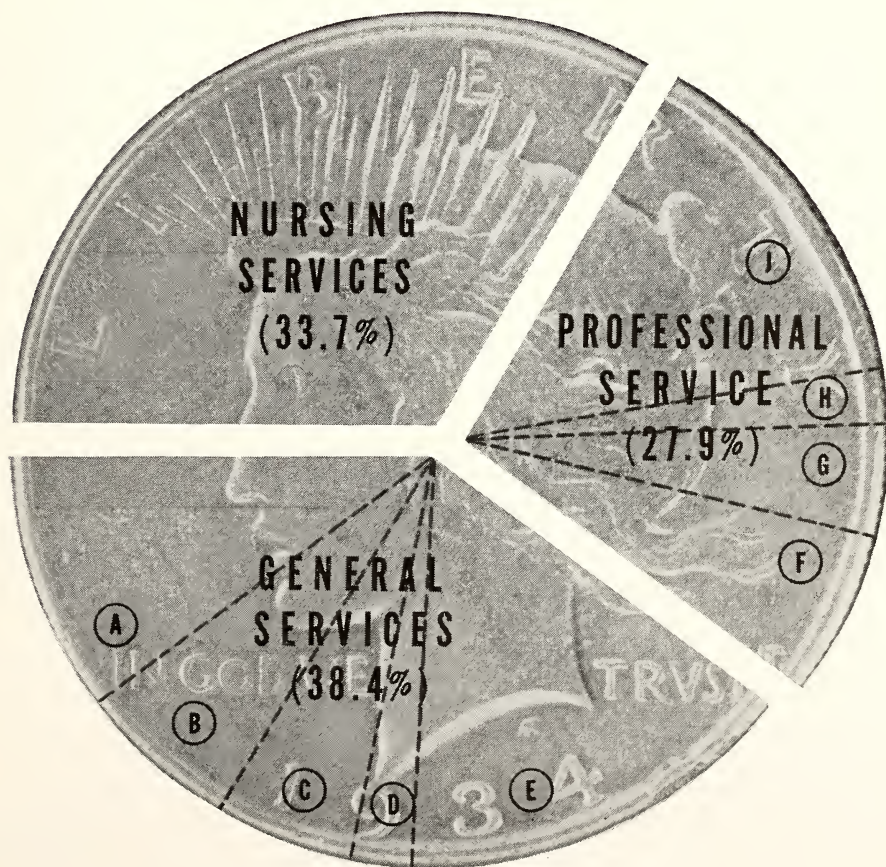
Total Admissions	13,527
Adults	10,778
Children (Under Fifteen)	1,264
Newborn	1,485
Total Days Care of Patients	123,239
General Hospital	90,920
Psychiatric	4,610
Pediatrics	10,045
Maternity — Mothers	10,086
Maternity — Newborn	7,578
Percentage of Occupancy (Excluding Newborn)	73.6
Average Length of Stay (Days) (Excluding Newborn)	9.1
Total Discharges and Deaths	13,474
Number of Deaths....349 Autopsies....225 Percentage....64%	
Number of Operations Performed (Major and Minor)	7,404
Number of X-ray Examinations and Treatments	41,087
Number of Laboratory Examinations	227,233
Number of Physical Therapy Treatments	12,484
Number of Blood Transfusions	3,690

Central Free Dispensary

Total Visits	62,127
Percentage of Visits Free	65.4
Total Number of Patients	9,984
New Patients	4,265
Number of Patients Hospitalized	927
Total Cost of Charitable Services	342,807
In-Patients	\$148,982
Out-Patients	193,825

It cost the Presbyterian Hospital \$27.38 to take care of the average patient each day. The professional and nursing services account for 60% or \$16.87 of this cost.

	<i>Amount</i>	<i>Percent</i>		<i>Amount</i>	<i>Percent</i>
Nursing Service	\$ 9.23	33.7 %	Operating Room		
General Services	\$10.51	38.4 %	Anesthesia		
A. Dietary			Delivery Room		
B. Maintenance			Recovery Room		
C. Housekeeping			Oxygen Therapy		
D. Laundry			Intravenous		
E. Administration			Physio-Therapy		
Professional Services	\$ 7.64	27.9 %	Cardiograph		
F. Laboratory			Metabolism		
G. X-ray			Vascular Therapy		
H. Pharmacy			Encephalograph		
J. Others			Total Cost		
			Per Patient Day	\$27.38	100.00%



Report of the Controller

Statement of Assets, Liabilities and Funds August 31, 1954

ASSETS	
General Fund	
Current Assets:	
Cash on hand and in banks and securities	\$ 79,738
Amount due from patients for care, less provision for doubtful accounts \$93,219	354,312
Amounts due from public agencies and others for services rendered	41,985
Inventory of supplies and food	85,279
Prepaid insurance premiums, etc.	<u>17,295</u>
	\$ 578,609
Fixed Assets:	
Value of land and buildings at book value and equipment at cost less provision for replacement	<u>5,396,949</u>
	\$ 5,975,558
Building Fund Assets Held for Future Expansion:	
Cash in banks and investments	\$ 681,015
Donations to be received, less provision for doubtful subscriptions \$38,453	153,810
Expenditures already incurred in future expansion	<u>473,272</u>
	\$ 1,308,097
Specific Purpose Fund Assets	801,390
Endowment and Trust Fund Investments	<u>10,773,715</u>
	<u>\$18,858,760</u>

LIABILITIES AND FUNDS

General Fund	
Current amounts owed for purchases, payrolls, etc.	\$ 168,845
Deferred income—School of Nursing	16,011
Reserved for major repairs and non-recurring expenses ..	171,594
Advanced from Endowment Funds	100,000
Funds contributed for permanent investment in land and buildings and funds held for future needs	<u>5,519,108</u>
	\$ 5,975,558
Building Fund	
Accumulated contributions and other receipts expended for new construction projects and improvements, or held for future expansion of Hospital Pavilion	\$1,008,097
Advanced from Endowment Funds	<u>300,000</u>
	\$ 1,308,097
Specific Funds Held for Disbursement in the Future	
For Hospital purposes	\$ 202,114
For Research and Education purposes	<u>599,276</u>
	\$ 801,390
Endowment and Trust Funds, Invested to Produce Income	
For Research and Education purposes	\$2,334,637
For Restricted Specific purposes	1,296,159
For General purposes	<u>7,142,919</u>
	\$10,773,715
	<u>\$18,858,760</u>

Statement of Income and Expenses for Year Ending August 31, 1954

During the period the Hospital's operating receipts were:

From patients for their care	\$3,619,664
From welfare agencies for patients' care ..	49,134
From sales of meals, laundry, etc.	130,020
From sundry sources	48,840
	<u>\$3,847,658</u>

Less: Charges to free and part-pay patients which were cancelled	<u>148,982</u>
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Total income from Hospital activities . \$3,698,676

During the period the Hospital spent:

For salaries and wages paid to approxi- mately 1098 employees on the payroll ...	\$2,995,052
For food to serve 824,018 meals to patients and others	272,459
For supplies—such as linens, blankets, anesthetics, chemicals, drugs, and other items for the care of patients	570,892

For equipment and instrument replacements, building repairs and extraordinary remodeling and maintenance	110,382
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For other expenses—such as insurance, taxes, telephone, fuel, gas, and electricity, etc. ...	<u>402,772</u>
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Total Expense for Hospital activities .. \$4,351,557

This left a deficit \$652,881
which may be distributed as follows:

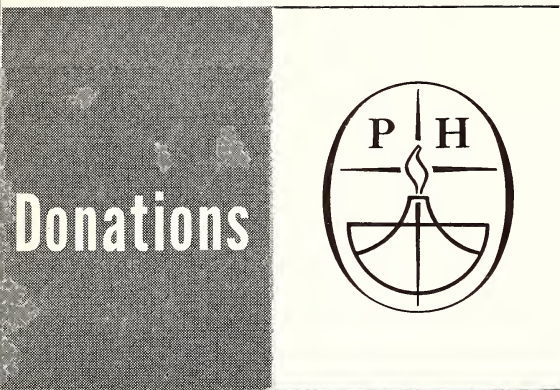
Hospital and School of Nursing	\$ 254,808
Central Free Dispensary	143,580
Research and Education	254,493
	<u>\$ 652,881</u>

This deficit was offset by the following
sources of income:

	Hospital	Central Free Dispensary	Research and Education	
Income from invested funds for general and unspecified corporate purposes and for the care of free and part- pay patient	\$ 209,041			
Allocation from the Community				
Fund of Chicago	15,810	\$ 66,324		
Donations from the Woman's Board, churches, individuals, and other sources	84,854	20,092	\$ 216	
Funds designated specifically for the care of certain types of free patients and for particular purposes	130,414	2,237	235,218	
	<u>\$ 440,119</u>	<u>\$ 88,653</u>	<u>\$ 235,434</u>	
Total				<u>\$764,206</u>
Leaving an excess of income over expenses for the year of				\$111,325
This amount was set aside for anticipated major repairs and other non-recurring expenses				<u>92,000</u>
Added to the net assets of the General Fund ..				<u>\$ 19,325</u>

The accounts of the Hospital are audited by Arthur Young & Company; a copy of their report is on file in the Hospital.

G. H. PONTIOUS, Assistant Director, Controller



For Current Operations

From Churches \$6,858.86

First Presbyterian Church
 Second Presbyterian Church
 Third Presbyterian Church
 Fourth Presbyterian Church
 Seventh Presbyterian Church
 Austin Westminster Presbyterian Church
 Bethany Presbyterian Church
 Carter Memorial Assyrian Presbyterian Church
 Chicago Ridge Presbyterian Church
 Christ Presbyterian Church
 Edgewood Park Presbyterian Church
 Englewood Presbyterian Church
 First Hebrew Christian Church
 Garfield Ridge Presbyterian Church
 Highland Park Presbyterian Church
 Norwood Park Presbyterian Church

Portage Park Presbyterian Church
 Presbyterian Church of our Saviour
 Ravenswood Presbyterian Church
 Rogers Park Presbyterian Church
 Saint James Church School
 Saint John Presbyterian Church
 Saint Paul's Union Church
 Trinity Presbyterian Sunday School
 Union Church of Hinsdale
 United Church of Hyde Park
 Warren Park Presbyterian Church
 First Presbyterian Church, Arlington Heights
 First Presbyterian Church, Evanston
 First Presbyterian Church, Homewood
 First Presbyterian Church, LaGrange
 First Presbyterian Church, Lake Forest
 First Presbyterian Church, Oak Park

From Corporations, Foundations, Organizations and Trust Funds \$20,201.65

Albright Foundation
 American Cancer Society
 Anna L. Bacon Fund
 Emma Gale Harris Bartlett Trust
 Francis Beidler Charitable Trust
 Blind Service Association
 Estate of Harry S. Block
 Bowman Dairy
 Brock and Rankin Company
 Estate of Ella I. Campbell
 Carson Pirie Scott and Company
 Chapin-May Foundation
 Mary Hooker Dole Fund
 R. R. Donnelley and Sons Company
 Hematology Research Foundation

Illinois Health Foundation (Murphy Fund)
 Charles Kaufman Trust
 Courtney Kleeman Trust
 LaSalle Steel Foundation, Inc.
 Narowetz Heating and Ventilating Company
 Estate of Mary Paskewick
 Red Comb Milling Co.
 Rice Foundation
 Scott Foresman and Company
 Seabury Nursing Scholarship Fund
 Security Cartage Company, Inc.
 Spangenberg and Company
 Otho S. A. Sprague Memorial Institute
 J. Hall Taylor Foundation
 Wallace Supply Company

From Individuals \$24,709.25

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Central Free Dispensary	42,425.91	Emily A. Hill	33,266.96
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Albert M. Day	10,000.00	William H. Kidston	1,858,829.95
Albert B. Dick	60,000.00	Henry W. and Aurelia R. King	10,000.00
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William A. Douglass	10,000.00	Thomas S. Kirkwood	70,117.80
The Mr. and Mrs. John H.		Georgianna Knox	8,235.73
Dunham Memorial	13,412.94	Lake Forest Presbyterian Church	5,000.00
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John B. Lord	19,520.31	Sidney Sawyer	5,000.00
Russell Lord	10,000.00	Elizabeth Schaefer	1,000.00
Paul Hamill McCalla	128.00	Charlotte W. Schmitt	10,000.00
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Cyrus H. McCormick	50,000.00	John W. Scott	19,520.32
Cyrus H. McCormick, Jr.	35,000.00	Mrs. Edwin A. Seipp	2,235.50
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Margaret McKay	5,000.00	James Simpson	50,000.00
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Isabelle McLerie	5,000.00	Elizabeth W. Skinner	14,000.00
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William Stanley North	17,000.00	Thomas Templeton	50,000.00
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Philo A. Otis	2,000.00	William Thomson	100.00
Mary Colwell Paine	5,000.00	Nellie W. Tripp	5,000.00
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Eugene S. Pike	20,000.00	Mrs. James M. Walker	10,565.16
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Hanna B. Clark Powell	2,500.00	Ezra Warner	5,000.00
David A. Quirk	4,291.07	Minnie Weis Estate	17,940.96
Samuel Rathborne	5,000.00	Bradford Wells	2,500.00
S. W. and Frederick H. Rawson	10,000.00	Frederick Latimer Wells	59,492.51
James Nelson Raymond and Anna Louise Raymond	40,000.00	Katherine Adams Wells	100,000.00
Edith M. Reade	20,737.47	Orson C. Wells	50,000.00
Mrs. Charles A. Reed	10,000.00	Richard Arthur Wells	10,000.00
Simon Reid	5,000.00	John Wentworth	20,000.00
Mary E. Remmer	7,040.93	Elsie K. White	158,709.12
Oscar Remmer	61,814.73	Sarah Whitnell	3,000.00
Henry Spencer Robbins	10,000.00	Cornelia Williams	10,000.00
Helen Rosendal	1,838.62	Cornelia Johnson Williams	10,000.00
Robert Edwin Ross	10,000.00	Mary Jane Willing	10,000.00
Alice Garfield Rumsey and Martha Whitney Rumsey	50,000.00	Thomas E. Wilson	10,000.00
		Mathilda Wood, Luman Wood and Frank Burdick	5,843.87
			<hr/>
			\$9,821,721.08

Contributed Through The Woman's Board

Sally E. Aiken	\$	634.50	Dr. David W. Graham	9,917.43
Babies Alumni Fund		11,081.00	Post Graduate Nurse Fund, Ida B. Graham Memorial	10,065.31
Asa S. Bacon Memorial			Grove House for Convalescents	5,000.00
Mrs. Albert B. Dick	\$20,000.00		Lemuel Ruggles Hall	5,000.00
Woman's Board	55,000.00	75,000.00	Ernest A. Hamill	34,259.32
-----			Harriet A. Jones	5,078.30
David S. Bain		10,000.00	Harriet A. Jones	10,000.00
David S. and Mary Moore Bain		201,880.43	Ida C. Lamson	10,000.00
Clara Crouse Bartlett		5,000.00	Maude S. Leach	2,000.00
Mary Reynolds Black		10,000.00	Linen Fund	25,710.34
Annie M. Brown		9,931.25	Mary D. McDivitt	5,000.00
Mary M. Byrne (Graduate Nurse Memorial)			Helen Marquis (Graduate Nurse Memorial)	
Woman's Board	\$ 5,000.00		Alumnae-Illinois Training School for Nurses	\$22,300.00
School of Nursing	44,136.32	49,136.32	Woman's Board	3,500.00
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Grace B. Caldwell		4,834.55	Maternity Fund (Free Care)	25,000.00
Social Service Fund, Edith N. Childs		8,490.31	Ministers and Missionaries	10,000.00
Cheer-up Beds		100,185.76	Luella Pearson Molloy	51,301.33
Francis E. Curtiss		45,186.09	Helen B. North	43,854.04
Chapel Flowers Fund		3,300.00	Nurses Revolving Fund	1,518.38
Corey Fund		2,150.00	Occupational Therapy Fund	600.00
Free Bed-Adult- (Chicago Fourth Church)		1,020.00	Mrs. Charles A. Reed	13,411.42
Gladys Foster Fund			School of Nursing	31,039.88
Mrs. Caroline W. Reynolds	\$ 9,770.45		Barbara Ann Smith Memorial	18,012.00
Mrs. Anna H. Wheeler	7,340.81		Mrs. Emma McCormick Smith Room	10,000.00
Woman's Board and Nurses	23,888.74	41,000.00	Tag Day Beds (Collected before 1926)	15,300.00
-----			Unrestricted Endowment Fund	22,172.02
Adam and Agnes Graham		10,000.00	-----	
Agnes R. and Martha A. Graham		56,984.87	TOTAL	\$1,035,854.85

*Additions to Endowments and Trust Funds**September 1, 1953 to August 31, 1954**Contributed Directly to the Hospital*

Josephine Dyrenforth Estate	\$ 179.35
Alfred E. Hamill Estate	10,000.00
Cecelia M. Haynes Estate	500.00
Emily A. Hill Estate	33,266.96
William H. Kidston Estate	685,784.19
Amanda S. Lister Estate	89,728.34
Grace McWilliams Estate	13,976.24
Anna H. Monroe Estate	7,493.12
Margaret J. Stuart Estate	75,000.00
Minta J. Turner Estate	526.00
Olivett M. Walker Estate	2,426.38

\$918,880.58

Contributed Through the Woman's Board

Babies Alumni Fund	\$ 391.00
Asa S. Bacon Endowed Nurse Fund	5,564.54
Mary M. Byrne Fund	312.74
Child's Free Bed (Cheer-up Beds)	4,568.28
Dr. David W. Graham Fund	435.17
Barbara Ann Smith Memorial	3,453.00
Post Graduate Nurse Fund, Ida B. Graham Memorial ..	10,065.31
Social Service Fund, Edith N. Childs	8,490.31
Corey Fund	2,150.00
Occupational Therapy Fund	600.00
Nurses Revolving Fund (Loan for Nurses)	1,518.38
Chapel Flowers Fund	3,300.00
Free Bed-Adult-(Chicago Fourth Church)	1,020.00
Unrestricted Endowment Fund	22,172.02

\$ 64,040.75

TOTAL \$982,921.33

Analysis and Summary of Endowment and Trust Funds

Given directly to the Hospital	\$ 9,821,721.08
Given through Woman's Board	1,035,854.85

\$10,857,575.93

Less: Unrestricted Funds used partially to defray costs of building remodeling and rehabili- tation, and accumulated loss on sale of investments	83,861.57
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Net Value of Endowment and Trust Funds \$10,773,714.36

Allocation of Endowment and Trust Funds

For Research and Education Purposes	\$ 2,334,636.95
For Restricted Specific Purposes	1,296,158.58
For General Purposes in the Support of Free and Part-pay Work, the Central Free Dispensary, etc. ..	7,142,918.83

\$10,773,714.36

Memorial Wards and Rooms

Through the generosity of friends of the Presbyterian Hospital, wards and rooms have been named in honor of the following:

Isabella C. Allen	Mrs. L. C. Paine Freer	William Stanley North
William Armour	Kay Sawyer Goodman	James A. Patten
Frank H. Armstrong	Marjorie S. Goodman	Eugene R. Pike
Phoebe Hough Armstrong	Adam & Agnes Graham	Mary H. Poole
Harry Rice Arthur	George W. & Ellen I. Hale	S. W. & Frederick H. Rawson
Avarana	Samuel Hale	James N. & Anna L. Raymond
Albert J. Averell	Ernest A. Hamill	Mrs. Charles A. Reed
Anna B. Foote Averell	Dr. Robert C. Hamill	Henry Spencer Robbins
David S. Bain	Emma Gale Harris	Oscar Remmer
David S. & Mary Moore Bain	Mary Rose Harris	Elizabeth Havens Ross
Minnie L. Bain	Helen D. Harvey	Alice G. Rumsey
Addison & Catherine Ballard	J. W. Hooker & Mrs. N. A. Jones	Martha Whitney Rumsey
Clifford W. Barnes	Frederick Haskell	Martin A. Ryerson
Jane Harding Batterill	Robert Ross Hotz	Mary A. Ryerson
Herbert E. Bell	Marvin Hughitt	Harriet G. Sabin
Mary Raynolds Black	William H. Hughitt	Charlotte W. Schmitt
Isabella F. Blackstone	Delwin & Ethel Jones	Edith F. S. Shaw
William Blair	Harriet A. Jones	Mr. & Mrs. James Simpson
John Hite Brown	Frank Julian	John M. Simpson
Ralph C. Brown	Albert Keep	John Simpson, Jr.
William L. Brown	Frederick A. Keep	Elizabeth W. Skinner
William Bross	William K. Keep	Barbara Ann Smith
Edward Brust	Abijah Keith	Byron L. Smith
Mary M. Byrne	Henry W. & Aurelia R. King	Emma McCormick Smith
Frank C. Caldwell	James C. King	Samuel D. & Daisy J. Snow
Grace B. Caldwell	Tuthill King	Albert & Esther Soper
Phoebe Carter	Thomas S. Kirkwood	James & Mary E. Soper
Edith Thomas Carton	Ida C. Lamson	A. A. Sprague
William J. & Joan Chalmers	Edward F. & Dwight Lawrence	Lucia E. Sprague
Francis E. & Vernera L. Corey	William Bross Lloyd	Orthena Little Stallwood
Henry Corwith	Russell Lord	Robert Stuart
Frederick W. Crosby	Cyrus H. McCormick	Edward M. Teall
Mrs. Henry Curtiss	Elizabeth McCormick	William P. Tuttle
Antoinette K. Dangler	Robert McDougal	Mrs. James M. Walker
Albert M. Day	Elizabeth Spalding & R. Harvey McElwee	Frederick Latimer Wells
Albert B. Dick	Helen Marquis	Mary Wells
William A. Douglass	Ministers & Missionaries	John Wentworth
Henry C. Durand	Jane Murdoch	Cornelia B. Williams
Arthur & Josephine Dyrenforth	Margaret Murdoch	Cornelia Johnston Williams
Bernard A. Eckhart	Mary O. Newell	Mary Jane Willing
Benjamin F. Felt	George Roseman Nichols	Thomas E. Wilson
Marshall Field		
Robert Forsyth		



The woman's board

The annual report for 1954 records the activities of the Woman's Board for eight months only, due to aligning our fiscal year with that of the Hospital. This resume covers January 1st through August 31st with a few references to Christmas activities of 1953 not included in the last report.

The income for our general fund is chiefly derived from four sources: The Associate Members, the Board Members, Contributors, and the Gift Shop. With these proceeds we maintain the Library, assist the chaplain, and help support three clinics, The Diabetic, Well Baby, and Tumor. We provide a fund to supply indigent patients with expensive new medicines, and a fund for Social Service which is mentioned later. This year we also furnished a lounge in the Psychiatric Department, and equipped a new playground for the children of Kidston House.

The special fund-raising committees such as Babies' Alumni, Child's Free Bed, Tag Day, and Thanksgiving Tea are concerned with the medical or nursing care of hospitalized patients.

Until this year memorial donations went to the Asa Bacon Fund. It was completed at \$75,000. The interest will be used currently for free nursing care. Unless otherwise designated, the memorials this year will assist with the cost of maternity care.

Our net receipts were \$31,019.30. We allocated \$16,000.61 to charitable work and furnishings in the Hospital and School of Nursing. In addition, we assigned \$7,312.15 to Hospital endowments. The service committees have made valuable contributions too. Eighty-six volunteers, including nine doctors' wives, gave 8,127 hours in the clinics, Library, Gift Shop and Social Service Department.

The Sewing Committee furnished 1,215 articles for the Social Service Department, and Children's Floor; 5,664 towels and baby gowns were also completed for the linen room. Soap coupons were redeemed for forty place settings of stainless steel. The Delicacies Committee collected 925 glasses of jelly for ward patients from fourteen churches. The Children's Committee provided favors for holiday trays.

The Library now comprises over 6000 volumes which are assigned to general patients, personnel, maternity and Children's Floor. Three Talking Books are continually enjoyed by eye patients. Two Book Sales of used volumes have supplied a supplementary \$329.46 for the purchase of new books and magazine subscriptions. The committee has also assigned money to the Psychiatric Department to purchase handcraft materials, games, and books.

The Printing Committee issued a very fine annual report which was a survey of the work accomplished by the twenty-six committees for 1953. On its cover was a newly designed seal incorporating the initials P H and the lamp of learning and enlightenment. A booklet was also issued for Board Members with their names listed alphabetically and according to churches and committees. Data of events occurring during National Hospital Week was compiled in an interesting presentation and submitted to the A.H.A. contest.

The Social Service Committee held a Christmas party for over a hundred elderly out patients; there was entertainment, refreshments, and gifts. In February an orientation tour of the Dispensary was conducted to inform members of the Committee about the scope of the work. During the summer 35 children were (financed and) sent to camp upon the advice of the Medical Department. Patients of all ages were benefited through a fund which supplies ambulance and cab fares, food, clothing, and artificial appliances.

The Publicity, Finance, Revisions, and Membership Committees worked faithfully through the months as did all officers in their various capacities.

The Nursing School Committee had a very successful Fashion Show in the Wedgwood Room of Marshall Field and Company in April. The net receipts made possible the purchase of reference books for the Nurses' Library, redwood furniture for the new patio, awards of \$100 each to three outstanding members of the graduating class, and music for the chorus. In June the committee entertained the chorus in the country at a swimming and buffet supper party. The Woman's Board gave three scholarships to nurses who expect to go into the mission field.

Mrs. William A. Vawter made a generous gift of scientific books to the School of Nursing Library in memory of Mrs. Ernest E. Irons, and had a book plate especially designed for them.

The Christmas Sale last year held in the School of Nursing grossed \$8,200. It was the unified effort of the Winnetka Auxiliary, the Doctors' Wives, a group of friends in Oak Park and River Forest and the Gift Shop.

The Gift Shop has a record of merit for service performed and net receipts of \$4,137.57 to add to the charitable work within the hospital.

The Winnetka Auxiliary with Mrs. George D. Smith as Chairman had an outstanding Dessert Luncheon in May which benefited the Premature Baby Fund and the Barbara Ann Smith Memorial. In June a preview sale and luncheon was held to display articles underway for the coming Christmas Sale.

Mrs. Cecil Draa, Chairman of the Doctors' Wives, reports the group purchased dictionaries for the Nurses' Stations on the hospital floors, and venetian shades for the dining room in the School of Nursing.

The Board regrets the decease of Mrs. Stanton Friedberg who was Honorary member of the School of Nursing Committee.

Surveying the highlights I am reminded that it is the concerted effort and thought of many members who have made this report possible. I also wish to thank the Board of Managers, the Administration, the Medical and Nursing Staffs for their unflinching support and interest.

Marion J. Hales
President, Woman's Board

Churches

Chicago First	Emeral Ave.	Marlboro
Chicago Second	Englewood	Marquette Park
Chicago Third	Evanston I	Morgan Park
Chicago Fourth	Evanston II	Normal Park
Albany Park	Fair Oaks	Northminster
Austin Westminster	Faith	Norwood Park
Berwyn	Fullerton Covenant	Oak Park I
Brookline	Hebron Welsh	Park Ridge
Buena Memorial	Highland Park	Ravenswood
Calvary	Hindale Union	River Forest
Campbell Park	Hyde Park, United of	Riverside
Central	Irving Park	Rogers Park
Chicago Lawn	Itasca	Roseland
Clarendon Hills	Kelvyn Park	St. Paul's Union
Deerfield	Kenwood	Trinity
Drexel Park	La Grange	Warren Park
Edgewater	Lake Forest	Wheaton
Elmwood Park	Lake View	Wilmette
	Libertyville (not rep.)	

Income from above churches who participated in the work of the following committees — Associated Membership, Child's Free Bed, and Thanksgiving Offering Teas — \$7,623.79.

Bellwood	Downer's Grove	Maywood
Berkeley Hillside	Gardner	Millard Avenue
Bethany	Garfield Ridge	Northbrook
Brighton Park	Glen Ellyn	Ridgeway
Christ Church	Glenview	South Shore
Church of Our Savior	Homewood	St. John's
Crerar	Howell Memorial	Winnetka Congregational

Above churches not represented on the Woman's Board who assist with donations to Child's Free Bed Fund.—\$953.01

Winnetka Auxiliary Contributed

Thanksgiving Tea	\$1,071.50
Barbara Ann Smith Fund	1,336.50

Source and Disposition of Funds, January 1, 1954 to August 31, 1954

SOURCE

DISPOSITION

Fund Raising Committees

Associate		
Membership	\$4,687.65	
Babies Alumni Fund	4.00	
Board		
Members Fund . .	3,521.00	
Child's Free		
Bed Fund	3,805.15	
Contributors Fund .	1,882.50	
Delicacies	4.00	
Gift Shop	7,391.79	
Library	332.96	
School of Nursing .	1,906.25	
Thanksgiving		
Tea Offering	1,188.50	\$24,723.30

Other Receipts

Bacon Nurse	\$ 50.00	
Barbara Ann		
Smith Fund	2,336.50	
Chapel Flowers . . .	74.75	
Building and		
Decorating Fund	505.00	
Children's Floor . .	5.00	
Dues	564.50	
Clinics	10.00	
Hall Scholarships . .	5.00	
Premature Fund . .	55.00	
Maternity Memorial		
Fund	335.00	
Operating Expense .	8.00	
Donations	285.22	
Edith Newell Childs En-		
dowment Fund . .	100.00	\$ 4,333.97

TOTAL	\$29,057.77	
INTEREST	1,961.53	

TOTAL NET RECEIPTS	\$31,019.30	
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For Work in the Hospital

Building and Decorating		
Fund	\$ 504.95	
Chapel Flowers and		
Music	156.40	
Chaplain	50.00	
Children's Floor . .	5.00	
Clinics	6,296.49	
Delicacies	4.00	
Free Bed—Adult . .	10.60	
Hall Scholarship . .	360.00	
Library Salary and		
Expense	2,926.35	
Needlework	540.54	
Premature Fund . .	1,243.50	
School of Nursing	1,399.25	
Social Service . . .	1,230.96	
Ward Free Nurse . .	327.57	
Nursing Scholarship	600.00	
Maternity Memorial		
Fund	345.00	\$16,000.61

Endowments In The Hospital

Babies		
Alumni Fund . . . \$	4.00	
Bacon Nurse	50.00	
Child's Free Bed . .	3,805.15	
Barbara Ann		
Smith Fund	3,453.00	\$ 7,312.15

Hospital Operating Expenses

Operating		
and Publicity . . .	\$2,126.22	
Auditing and		
Bookkeeping	925.00	\$3,051.22

TOTAL	\$26,363.98	
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THE WOMAN'S BOARD OF THE PRESBYTERIAN HOSPITAL
OF THE CITY OF CHICAGO

January 1, 1954 to August 31, 1954

HOSPITAL ENDOWMENT FUNDS TURNED OVER TO THE HOSPITAL

Children's Care

Cheer-up Beds (Child's Free Bed Fund)	\$100,185.76	
Tag Day Beds (Collected before 1926)	15,300.00	
Babies Alumni Fund (Maternity)	11,081.00	
Grove House for Convalescents	5,000.00	
		<hr/>
		\$131,566.76

Donations for Specific Purposes

Linen Fund	25,710.34	
Maternity Fund (Free Care)	25,000.00	
School of Nursing	31,039.88	
Harriet A. Jones (Social Service)	10,000.00	
Social Service Fund, Edith N. Childs	8,490.31	
Occupational Therapy Fund	600.00	
Chapel Flowers Fund	3,300.00	
Free Bed—Adult—(Chicago Fourth Church)	1,020.00	
		<hr/>
		105,160.53

Donations for General Purposes

Sally E. Aiken	634.50	
Clara Crouse Bartlett	5,000.00	
Annie M. Brown	9,931.25	
Francis E. Curtiss	45,186.09	
Maude S. Leach	2,000.00	
Mary D. McDivitt	5,000.00	
Corey Fund	2,150.00	
		<hr/>
		69,901.84

Education for Nurses

Dr. David W. Graham	\$ 9,917.43	
Lemuel Ruggles Hall (Scholarships)	5,000.00	
Post Graduate Nurse Fund, Ida B. Graham Memorial ..	10,065.31	
Nurses Revolving Fund (Loan for Nurses)	1,518.38	
		<hr/>
		\$ 26,501.12

Rooms and Wards

Mary M. Byrne (Graduate Nurse Memorial)		
Woman's Board	\$ 5,000.00	
School of Nursing	<u>44,136.32</u>	49,136.32
Grace B. Caldwell		4,834.55
Helen Marquis (Graduate Nurse Memorial)		
Alumnae-Illinois Training School		
for Nurses	22,300.00	
Woman's Board	3,500.00	25,800.00
David S. Bain		10,000.00
David S. Bain and Mary Moore Bain Ward		201,880.43
Mary Reynolds Black		10,000.00
Adam Graham and Agnes Graham		10,000.00
Harriet A. Jones (Care of Rooms)		5,078.30
Ida C. Lamson		10,000.00
Ministers and Missionaries		10,000.00
Mrs. Emma McCormick Smith Room		10,000.00
Barbara Ann Smith Memorial (Teen-age Ward)	<u>18,012.00</u>	
		\$364,741.60

Ward Free Nurses

Asa S. Bacon Memorial		
Mrs. Albert B. Dick	20,000.00	
Woman's Board	<u>55,000.00</u>	75,000.00
Gladys Foster Fund (Graduate Nurse Memorial)		
Mrs. Caroline W. Reynolds	\$ 9,770.45	
Mrs. Anna H. Wheeler	7,340.81	
Woman's Board and Nurses	<u>23,888.74</u>	\$ 41,000.00
Agnes R. Graham and Martha A. Graham		56,984.87
Ernest A. Hamill		34,259.32
Luella Pearson Molloy		51,301.33
Helen B. North		43,854.04
Mrs. Charles A. Reed	<u>13,411.42</u>	
		\$315,810.98
UNRESTRICTED ENDOWMENT FUND	22,172.02	
		<u>22,172.02</u>
		\$1,035,854.85

Publications of the medical staff



EDWARD D. ALLEN Endometriosis. J. Student A.M.A. 2: 27, Dec., 1953.

The vaginal approach in gynecologic surgery. S. Clin. North America. 33: 193-207, Feb., 1953.

RICHARD H. ANDRESEN A study of the problem of hemografting by means of parabiosis in rabbits. (With C. W. Monroe and G. M. Hass.) Plast. & Reconstruct. Surg. 11: 15-30, Jan., 1953.

CHARLES A. ASHLEY Chemical studies of ATP—induced contraction of isolated myofibrils in vitro, nitrogen and phosphorus. (With G. M. Hass and A. Arasimavicius.) Fed. Proc. 12: 383, Mar., 1953.

Isolation and characterization of mammalian striated myofibrils. (With A. F. Schick, A. Arasimavicius and G. M. Hass.) Tr. Fourth Conference on Connective Tissues. Josiah Macy Jr. Foundation. 1953.

PERCIVAL BAILEY Angiographic diagnosis of intracranial neoplasms. (With L. Amador, C. R. Harrison, O. Sugar and A. E. Walker.) Tr. Am. Neurol. A. (77th Meeting, 1952) p. 137-140, 1953.

Treatment of psychomotor states by anterior temporal lobectomy. (With J. R. Green, L. Amador and F. A. Gibbs.) Proc. A. Res. Nerv. and Ment. Dis. 31: 341-347, (1951) 1953.

HUGO C. BAUM Pregnancy and tuberculosis. (With C. C. Draa.) S. Clin. North America. 33: 35-40, Feb., 1953.

EDWARD J. BEATTIE, JR. Electrical resistance of the heart. (With J. M. Keshishian, N. B. Ames and Brian Blades.) Ann. Surg. 137: 504, Apr., 1953.

Experimental studies with intra-arterial transfusion; overtransfusion in the anemic dog and the hypoproteinemic dog. (With J. M. Keshishian, D. Adovasio, H. Pierpont and B. Blades.) A.M.A. Arch. Surg. 66: 383-385, Mar., 1953.

General Physiology of the Circulation and Recent Advances in Surgery of the Cardiovascular System. In: *Nash's Surgical Physiology*. Edited by Brian Blades. Springfield, Thomas, 2nd ed., 1953, p. 3-56.

Paralysis following surgical correction of coarctation of the aorta: case report with autopsy findings. (With J. Nolan and J. S. Howe.) Surgery. 33: 754-760, May, 1953.

Refrigeration in experimental surgery of the aorta. (With D. Adovasio, J. M. Keshishian and B. Blades.) Surg., Gynec. & Obst. 96: 711-713, June, 1953.

Resection in pulmonary tuberculosis. Am. Pract. & Digest. Treat. 4: 542-545, Aug., 1953.

HERBERT C. BREUHAUS The ulcerative colitis problem. Am. Pract. & Digest. Treat. 4: 613-615, Sept., 1953.

R. GORDON BROWN Meckel's curious anomaly. M. Clin. North America. 37: 227-235, Jan., 1953.

R. E. BUENGER Splenic flexure obstruction due to a plunger handle. (With J. L. Savage.) Radiology. 60: 268-269, Feb., 1953.

JAMES A. CAMPBELL The library's impact on medical education. Bull. M. Library A. 41: 7-11, Jan., 1953.

JOHN W. CLARK Appearance and progression of cataract formation following irradiation with fast neutrons. (With R. E. Zirkle, H. H. Vogel, Jr., D. Grahn and D. L. Jordan.) Quarterly Report A.N.L. #4948. Jan., 1953. Atomic Energy Commission.

Comparative protective effect of cysteine against fast neutron and gamma irradiation in mice. (With H. Patt and H. H. Vogel, Jr.) Proc. Soc. Exper. Biol. & Med. 84: 189-193, Oct., 1953.

Experiments—mouse spleen involution. (With H. H. Vogel, Jr. and D. L. Jordan.) Monthly Progress Report A. N. L. #5129. Oct., 1953. Atomic Energy Commission.

Heart, blood and spleen cultures for bacteremia. (With H. H. Vogel, Jr.) Monthly Progress Report A. N. L. #5129. Oct., 1953. Atomic Energy Commission.

Lymphoma. (With H. H. Vogel, Jr., D. L. Jordan, V. Story and N. Bink.) Monthly Progress Report A.N.L. #5129. Oct., 1953. Atomic Energy Commission.

RBE, fast neutrons and gamma rays in cataract formation and sterility induction in mice. (With H. H. Vogel, Jr. and D. L. Jordan.) Quarterly Report A.N.L. #5086. July, 1953. Atomic Energy Commission.

Toxicity, CF #1 female mice, mixed radiation. (With H. H. Vogel, Jr., D. L. Jordan, V. Story and N. Bink.) Monthly Progress Report A.N.L. #5129. Oct., 1953. Atomic Energy Commission.

Toxicity—female mice Co⁶⁰, gamma rays, fast neutrons. (With H. H. Vogel, Jr. and D. L. Jordan.) Quarterly Report A.N.L. #5086. July, 1953. Atomic Energy Commission.

WARREN H. COLE Altitude effects of intra-abdominal lesions. A. The effects of altitude on induced E. Coli peritonitis in mice. (With W. H. Hartridge.) Air Force School of Aviation Medicine. (Randolph Field, Texas.) Proj. No. 21-23-019. Report No. 5: 1-9, Jan., 1953.

Carcinoma of the thyroid gland. (With J. D. Ma-

- jarakis and D. P. Slaughter.) *J. Clin. Endocrinol.* 13: 1530-1541, Dec., 1953.
- Indications and precautions in cholecystectomy. *Minnesota Med.* 36: 714, July, 1953.
- Management of benign lesions of the common duct. *J. Iowa M. Soc.* 43: 489-493, Nov., 1953.
- Medicine of the year. *Am. Pract. & Digest. Treat.* 4: 82, Apr., 1953.
- Operability in the young and aged. *Ann. Surg.* 138: 145, Aug., 1953.
- Review of film: Subtotal Gastrectomy for Duodenal Ulcer Perforating in the Pancreas. *J.A.M.A.* 152: 1068, July 11, 1953.
- The surgical aspects of jaundice. *Postgrad. Med.* 14: 112-117, Aug., 1953.
- Use of ACTH and cortisone in surgery. (With W. J. Grove and M. M. Montgomery.) *Ann. Surg.* 137: 718-730, May, 1953.
- CARL B. DAVIS, JR.** Cysts about the pericardium. (With J. M. Dorsey and E. M. Scanlon.) *A.M.A. Arch. Surg.* 67: 110-121, July, 1953.
- Large infected bronchogenic cyst in an elderly patient. (With G. M. Hass and R. L. Kesler.) *Ann. Surg.* 138: 132-139, July, 1953.
- FREDERIC A. dePEYSTER** Surgical aspects of spontaneous hypoglycemia due to occult insulinoma. (With R. K. Gilchrist.) *A.M.A. Arch. Surg.* 67: 330-340, Sept., 1953.
- ARTHUR E. DIGGS** Cineplastic surgery and rehabilitation of double-arm amputee. *Indust. Med.* 22: 246-250, June, 1953.
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The

Hospital's

Need

For the past three years the Hospital has been engaged in an expansion program which already has provided a two floor addition for research and education, a Nurses Residence, an 80 apartment building for our employees, and extensive remodeling of the Hospital itself.

The long-range program of which these improvements are a part is designed to keep Presbyterian abreast of the needs of its rapidly growing service area. To continue to meet these needs the Hospital must have an additional 130 beds.

At present our architects and staff are working out final details for the new private pavilion which will extend directly eastward from the main building, across and beyond Hermitage Avenue.

Cost of the pavilion will total approximately \$4,000,000. With one fourth of that amount currently in the building fund, the Hospital looks to its friends and supporters for the fulfillment of this great need.

You who read this believe in the Presbyterian Hospital and in the voluntary system of hospital and medical care of which Presbyterian is a distinguished unit. The Director or the President of the Board of Managers will be glad to consult with you about tax-free gifts for immediate requirements or for the Hospital's long-range needs.

The corporate name of the Hospital, for use in wills, is The Presbyterian Hospital of the City of Chicago.

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